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#### **ENVIRONMENT CAPITAL SCRUTINY COMMITTEE**

#### THURSDAY 11 MARCH 2010 7.00 PM

#### Bourges/Viersen Room - Town Hall

Committee members are reminded that there will be an informal briefing session for members of the Committee only held on Thursday 4 March 2010 at 5.30pm.

#### AGENDA

Page No

#### 1. Apologies for Absence

#### 2. Declarations of Interest and Whipping Declarations

At this point Members must declare whether they have an interest, whether personal or prejudicial, in any of the items on the agenda. Members must also declare if they are subject to their party group whip in relation to any items under consideration.

#### 3. Minutes

3.1	15 February 2010	1 - 8
3.2	23 February 2010	9 - 12

#### 4. Call In of any Cabinet, Cabinet Member or Key Officer Decisions

The decision notice for each decision will bear the date on which it is published and will specify that the decision may then be implemented on the expiry of three working days after the publication of the decision (not including the date of publication), unless a request for call-in of the decision is received from any two Members of a scrutiny committee or scrutiny commission. If a request for call-in of a decision is received, implementation of the decision remains suspended for consideration by the relevant scrutiny committee or commission.

#### 5. Response to Recommendations

To consider the responses to previous recommendations made by the Committee.

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6.	Progress on the Environment Capital Portfolio	17 - 26
	To scrutinise the progress of the delivery of the Environment Capital portfolio.	
7.	Progress on the Delivery of the Local Area Agreement Priority	27 - 32
	To scrutinise the delivery of the Local Area Agreement Priority of Creating the UK's Environment Capital.	
8.	Forward Plan of Key Decisions	33 - 52
	To consider the latest version of the work programme.	



There is an induction hearing loop system available in all meeting rooms. Some of the systems are infra-red operated, if you wish to use this system then please contact Louise Tyers on 01733 452284 as soon as possible.

#### **Emergency Evacuation Procedure – Outside Normal Office Hours**

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Committee Members:

Councillors: C Burton (Chairman), D Day (Vice-Chairman), R Dobbs, S Goldspink, Arculus, M Fazal, N North, J A Fox, J Wilkinson and N Sandford

Substitutes: Councillors: C Ash, D Fower and J Goodwin

Further information about this meeting can be obtained from Louise Tyers on telephone 01733 452284 or by email – louise.tyers@peterborough.gov.uk



#### MINUTES OF A MEETING OF THE ENVIRONMENT CAPITAL SCRUTINY COMMITTEE HELD AT THE BOURGES/VIERSEN ROOM - TOWN HALL ON 15 FEBRUARY 2010

- Present: Councillors D Day (Vice-Chairman), R Dobbs, J A Fox, J Wilkinson and N Sandford
- Also Present: Councillor S Dalton Cabinet Advisor for Environment Capital and Culture
- Officers Present: Christina Wells, Head of Strategic Improvement & Partnerships Charlotte Palmer, Climate Change Team Manager Teresa Wood, Group Manager - Transport & Sustainable Environment Claire Boyd, Lawyer - Contracts and Procurement Louise Tyers, Scrutiny Manager

#### 1. Apologies for Absence

Apologies for absence were received from Councillors Burton and North.

#### 2. Declarations of Interest and Whipping Declarations

There were no declarations of interest.

#### 3. Minutes

3.1 <u>6 January 2010</u>

The minutes of the meeting held on 6 January 2010 were approved as an accurate record.

Councillor JA Fox requested that it be noted that she did not wish to put her Ward's Community Leadership Fund allocation to the Neighbourhood Councils. Councillor Sandford advised that it was the Liberal Democrats Group's view that the Council would need to take a view at some point as to whether it had the Community Leadership Fund or Neighbourhood Councils.

#### 3.2 <u>14 January 2010</u>

The minutes of the meeting held on 14 January 2010 were approved as an accurate record.

Councillor Sandford advised that the street lighting referred to in the minutes was still out of order and that this was unacceptable.

#### 4. Call In of any Cabinet, Cabinet Member or Key Officer Decisions

#### **Bus Service Review**

A request to call-in the decision made by the Cabinet on the Bus Service Review had been received today.

A special meeting of the Committee would be arranged within 10 working days to consider the request.

#### 5. Refresh of the Local Area Agreement

The Local Area Agreement (LAA) was the delivery strategy for achieving the outcomes set out in the Sustainable Community Strategy (SCS). It was a three-year agreement negotiated between the partners in Peterborough under the auspices of the Greater Peterborough Partnership (GPP), and regional and national government. It set out the agreed actions and targets which would enable us to deliver our SCS. The report set out the outcomes of the annual refresh of the LAA which had refreshed some of the third year targets.

The current LAA was negotiated in early 2008 and was signed off in April 2008. 2010/11 was the final year of this agreement. The annual refresh process enabled some targets to be negotiated under the following circumstances;

- National or local factors were having a sustained negative effect on performance and could not be mitigated
- Targets that had previously been deferred were now able to be negotiated
- Adjustments to targets required following publication of actual figures rather than estimations (i.e. Place Survey data)

It also enabled corrections to be negotiated where errors had been made in the target setting.

A number of our LAA designated indicators met these criteria:

#### The Place Survey Indicators

- NI 1 % of people who believe people from different backgrounds get on well together in their local area
- NI 4 % of people who feel they can influence decisions in their locality
- NI 6 Participation in regular volunteering

These indicators had been refreshed but this had only involved very minor changes to the original targets. This was in direct response to the validated, published data from June 2009 as opposed to the previous draft Place Survey results.

#### NI 54 - Services for disabled children

This was a designated indicator within the LAA that did not have a third year target. The proposed final year target had been agreed without issue – current performance was very good and the refreshed target provided for further improvement in performance.

#### NI 112 – Under 18 conception rate

A final year target had not been set for this indicator. The target proposed by central government was a national target which was deemed unachievable at the outset of the LAA by partners. However, central government had agreed to allow all LAA partnerships to remove NI 112 from the Performance Reward calculations at the end of the LAA in 2010/11, should they wish to do so.

There were three options open to Peterborough:

1. To include the third year (2010/11) national target in the LAA and elect to remove it from LAA Reward grant calculations

- 2. To leave the third year target blank and remove it from the reward
- 3. To include a third year target and keep it in the Reward

The GPP Executive had recommended that Peterborough takes advantage of option 2. The local target proposed by the Director of Children's Services would ensure that the agenda remained a priority. This target would appear in all our local documentation. Planned work would continue to focus on improving our rates of Under 18 conceptions.

#### The Economic Prosperity Indicators

- NI 151 Overall Employment rate
- NI 153 Working age people claiming out of work benefits in worst performing neighbourhoods
- NI 166 Average earnings of employees in the area
- NI 171 VAT registration rate

The national guidance for the refresh process had given us the opportunity to renegotiate four economic-based indicators set before the economic down-turn. The proposals for the new targets had been agreed with Government Office (GO). However, when the proposals were discussed at the Growth Board, members expressed concern that setting lower targets would be interpreted as setting lower aspirations. The Growth Board were concerned that we should maintain high targets and not lower aspirations for the city.

On this basis they recommended a recalculation of the proposals to close the gap with regional averages. The data on regional averages reflected the pre-downturn performance not current. In reality, these averages when published would likely be lower.

The options were:

- 1. Accept proposals for new (lower) targets made by the partnership working group. These were stretching but could be achieved.
- 2. Accept the Growth Board's recommendation to introduce higher targets but accept that these would not be achieved within the remaining 12 months of the LAA.

#### NI 150 - Adults in contact with secondary mental health services in employment

During the course of the refresh, it was raised that the targets set previously for this indicator were subject to errors in the calculations. This had been discussed with and verified by GO and the targets subsequently amended.

Observation and questions were asked around the following areas:

- What would be the impact on the Council of not achieving the reward monies? To achieve the reward monies we were required to achieve 60% of the designated indicators and this equated to approximately £650,000 which was increased for every % extra achieve. If we do not achieve we risked losing this money.
- Do you think that the proposed targets are achievable? If the economic indicators are set at the lower level then they should be achievable. The Growth Board were concerned that if the lower level were set for these targets than the perception could be that we were lowering our aspirations.
- Would we only get the reward monies if we hit the 60% target? Some of the targets are weighted and we are currently predicting 54% achievement so there is a lot of work to be done. The changes that had been put forward by the Partnership Working Group made this more achievable.

#### RECOMMENDATION

That the Leader of the Council approves the refresh of the Local Area Agreement with the economic prosperity indicators – NI 151, 153, 166 and 177 – set at the level proposed by the Partnership Working Group.

#### 6. Christmas Park and Ride Service

The Council had operated a Christmas Park and Ride service since 1999 and whilst relatively successful, the service had always operated at a cost to the Council. Over recent years additional funding had been provided to either offer an enhanced service (increased number of days, a third site) or to support the £20,000 budget held in Transport and Sustainable Environment. The service had operated free of charge since 2004. The table below gave a comparison of usage for the service from its commencement in 1999:

Year	Number of operating days	Number of cars	Number of passengers	Charge
1999	11	3,203	6,843	£1 per car
2000	11	3,249	7,836	£1 per car
2001	9	2,570	5,435	£1 per adult
2002	10	2,392	4,746	£1 per adult
2003	10	2,452	4,954	£1 per adult
2004	9	3,479	8,598	Free
2005	20	5,095	13,960	Free
2006	19	6,560	16,152	Free
2007	19	6,057	17,321	Free
2008	13	3,780	7,149	Free
2009	12	3,361	6,914	Free

The average number of passengers using the service per day each year fluctuated and this was due to a number of reasons:

- The number of passengers using the service on Sundays was less than Saturdays. The split of operational days had varied year on year.
- In the first 5 years there had been a charge to use the service, but the service had been free since that time.
- The Town Bridge repair work impacted on the ease of access for car users into the city.

Year	Operatio	onal Days	Cost of Bus Service Provision	Security and Signage
	Saturdays	Sundays		
2007	14	5	£32,325	£4,859
2008	9	4	£20,660	£2,754
2009	6	6	£18,990	£5,338

The service was retendered in April 2008 and a reduction in the cost per day was achieved. The cost of security increased in 2009 as procurement of the service was provided at short notice with an interim provider. Corporately, security service provision was under review.

It was proposed that there was a provision of £29k to fund a Christmas Park and Ride service for 2010 in the Council's budget. However this was still to be approved by Council on 24 February 2010.

Dependent upon the outcome of the security provision review, it was estimated that 14 operational days could be undertaken during 2010 within the proposed £29k budget, however there would be no budget remaining to market or promote the service. Should the funding provision proposed in this year's budget setting process be withdrawn it would not be possible to deliver a Christmas Park and Ride service from other budgets.

The issue of charging for the Christmas Park and Ride service needed to be addressed for 2010. This required a further piece of work on what would be a reasonable fare for such a service.

Consideration had been given to extending the Christmas Park and Ride service to a yearround Park and Ride service. At present there was insufficient demand or budget to consider this further at this time. The aspiration for a year-round Park and Ride service was set out in the Long Term Transport Strategy which would inform the third Local Transport Plan for Peterborough. A report on a year-round Park and Ride service could be provided in late 2010/early 2011.

Observations and questions were asked around the following areas:

- What did other councils charge for Park and Ride? *It varied across councils, some charged per passenger or per car. Benchmarking information could be provided.*
- What did the security at the sites involved? It was the cost of security officers on site and issuing tickets to cars entering the car park. As the sites were owned by other companies there were also insurance issues.
- In 2007 the usage of the service was 7,149, however in September 2009 all councillors received an email saying that due to a drop in usage the service was being withdrawn and then reinstated. If 2008 was seen a failure how can 6,914 be seen as a success? *Regular press releases had been issued comparing like with like usage against previous weeks. The policy in the Local Transport Plan stated that we would provide a Park and Ride service and that was why there was the turnaround over the decision to stop the service.*
- The figures showed that the service needed to run for a significant period to be successful.
- A previous proposal from Full Council was that a charge should be made for the service but that did not happen. The charging proposal from Full Council was around sponsorship, if we did not get sponsorship it would cost around £16 per person for the service to be cost neutral.
- A scrutiny review in 2006 also recommended that a charge should be considered for the service as a way of providing additional funds to allow the service to be expanded but this also was not taken on. The scrutiny review found that the majority of people would still continue to use the service if there was a small charge. There was a charge for the service until 2004 when the charge was removed due to the major works on the Town Bridge. There was now a need to review this.
- Complaints had been received that people who lived near the sites, but did not use a car, were not allowed to use the service. It was believed that there was an informal understanding that these people could use the service. The aim of the service was to take cars out of the city centre and not to detract from existing commercially operated services. Most of the complaints received were from people who lived on the main bus corridor in Orton Wistow.
- How many buses a day ran when the service was operating and did we provide the buses? The buses were contracted in and ran for the majority of the day. The times of the service were 9am 5pm on Saturdays and 10am 4.30pm on Sundays, running every 10 minutes.

#### RECOMMENDATIONS

That the Cabinet Member for Neighbourhoods, Housing and Community Development is recommended:

- (i) that to increase public confidence in the Park and Ride service it needs to run for a longer period up to Christmas; and
- (ii) that a small charge is imposed on the Park and Ride service so funds can be used to increase the period the service runs for.

#### 7. Carbon Management Action Plan

We welcomed Councillor Sam Dalton to the meeting.

The Carbon Management Action Plan (CMAP) was the outcome of a ten month programme of work that the Council had undertaken as part of the Carbon Trust's Local Authority Carbon Management (LACM) programme. Whilst the Council had previously undertaken various one off initiatives which had had a positive effect on the its overall carbon emissions, this programme of work ensured that initiatives would be undertaken in a planned and measured way in order to comply with various schemes the Council had a legal duty to comply with.

The CMAP detailed the Council's carbon management strategy, baseline emissions, reduction target, outline reduction projects, financing options, embedding actions and programme management. It had been produced by the Climate Change Team with support and guidance from the Carbon Trust and the Carbon Management Programme Board which was chaired by the Executive Director of Operations. The CMAP formally committed the Council to achieve a carbon emissions reduction of 35% of 2008/09 levels by 2014 and supported the city's aspiration to become the UK's Environment Capital. In addition, the work created efficiencies within the Council and reduced the long term exposure to risk. Whilst this would require significant commitment and investment this would be achieved through invest to save mechanisms and external funding initiatives where possible.

All of the projects outlined in the CMAP were indicative at this stage and would be subject to the standard project approval within the Council. Projects would be undertaken by the relevant service area, overseen by the Climate Change Team and would be accountable to the Programme Board.

Observations and questions were asked around the following areas:

- Members offered their congratulations on an excellent document.
- Would the Plan be rolled out to other partners across the City? It was the intention to roll it out. One of the future tasks was to refresh the Climate Change Strategy and as part of that work we would be producing a toolkit for local businesses to use and also look for them to sign a local declaration. This was not an area which the Council could tackle on its own.
- The 35% target was very ambitious but how could it be achieved when the Council offered perverse incentives such as parking permits for staff and councillors. Various options are being considered around staff and member travel but the Plan at this stage only looks at business mileage but we may want to consider commuter mileage in the future.
- This year's revenue budget stated that £100,000 worth of savings would be made this year by removing staff permits but this had not been achieved. *Permits are*

being reviewed at the moment but it is not as easy as just withdrawing the permits as it affects employees terms and conditions of employment. We are looking to reduce the number of miles travelled during business time but these are separate pieces of work.

- Did business miles include City Services machinery e.g. grass cutting machines? *Emissions from the fleet are included separately.*
- The proposed savings from reducing the public transport subsidy was proof that we were not examining carbon emissions comprehensively. The bus service review was a separate issue which looked at effective provision as opposed to running buses without passengers on board. The proposed Call Connect service would be demand based so mileage would be less than running empty buses.
- In relation to the Crematorium, a number of years ago there was discussions around promoting green burials. Was this still the case? There was a need to offer people a choice. Fletton is the only cemetery where green burials are offered in the City. Some people will always prefer cremation but we need to offer the choice.
- Are the proposed savings at the Crematorium realistic? We are looking at the current energy consumption and new technology. The rules around mercury abatement are the reason for the upgrade at the Crematorium and this will help with emissions.
- The policy of City Services is rather than prune bushes is too remove them completely. This has an impact in carbon terms as it takes away the capacity of plants to sequester carbon. The draft Plan had been submitted to the Carbon Trust before the budget meetings had started and before the decision had been made to swap to grass. We have been told that it will be a like for like change in relation to carbon.
- The Plan details a number of expensive ways forward e.g. replacing boilers, are there any quick wins that can happen? The Plan contains a number of quick wins, including installing automated meter readers throughout the Council's estate as we are using most energy when buildings are not in use. It is estimated that this can save approximately 5% on the energy bill. We are also looking at making a reduction through good housekeeping e.g. making people aware how they drive vehicles.
- One area we could look at quickly was refreshments at council meetings e.g. use of individual milk cartons as opposed to using a milk jug and use of plastic cups. The Waste 2020 project is looking at ways we can recycle those types of plastic. It is taking a view as to what is more efficient using the milk pots or potentially wasting milk by disposing of it if it is not used.
- The target of 80% reduction by 2050 how achievable is that? That is the target that is set in the Climate Change Act. We can only go so far locally and there may be a need to lobby for a change in national policy.
- It is a big challenge for this to be embedded culturally. The Executive was looking at including a section on environmental implications in its reports and decision notices. The Plan is a working document and we will continue to add projects as they continue to be developed.

#### RECOMMENDATIONS

That the Cabinet Member for Environment Capital and Culture is:

- (i) advised that we commend officers and members for the work which has gone into producing the Carbon Management Action Plan;
- (ii) advised that we are aware of a number of areas which are excluded from the Plan at this time, e.g. carbon emissions of employees commuting into work;
- (iii) recommended that work continues on the Plan and over time that it becomes more comprehensive.

#### 8. Forward Plan of Key Decisions

The latest version of the Forward Plan, showing details of the key decisions that the Leader of the Council believed the Cabinet or individual Cabinet Members would be making over the next four months, was received.

#### 9. Work Programme

We considered the Work Programme for 2009/10.

It had been reported that some or all of the trees in Bridge Street and Long Causeway would be removed. Members asked for clarification for this and that someone should come to a future meeting to explain or provide a briefing.

The future of the depot site should be considered as part of the procurement exercise in relation to City Services.

#### ACTION AGREED

To note the work programme for 2009/10.

#### 10. Date of Next Meeting

Thursday 11 March 2010

CHAIRMAN 7.00 - 8.15 pm



#### MINUTES OF A MEETING OF THE ENVIRONMENT CAPITAL SCRUTINY COMMITTEE HELD AT THE COUNCIL CHAMBER - TOWN HALL ON 23 FEBRUARY 2010

Present:	Councillors D Day (Vice-Chairman), R Dobbs, J A Fox, N North, N Sandford and J Wilkinson
Also Present:	Councillor D Seaton – Cabinet Member for Resources Laura Lee – Peterborough Youth Council
Officers Present:	Paul Phillipson, Executive Director Operations Teresa Wood, Group Manager - Transport & Sustainable Environment Paul Phillipson, Executive Director Operations Cathy Summers, Team Manager - Passenger Transport Contracts and Planning Helen Edwards, Solicitor to the Council Louise Tyers, Scrutiny Manager

#### 1. Apologies for Absence

An apology for absence was received from Councillor Burton.

#### 2. Declarations of Interest and Whipping Declarations

There were no declarations of interest or whipping declarations.

#### 3. Request for Call-In of an Executive Decision: Bus Service Review

On 8 February 2010, the Cabinet made an executive decision relating to the Bus Service Review. In accordance with the Constitution that decision was published on 10 February 2010. On 15 February 2010, Councillors D Day, JA Fox and Sandford submitted a request to call-in this decision on the following grounds:

- (i) The decision did not follow the principles of good decision making as set out in Article 12 of the Council's Constitution, specifically that the decision maker did not:
  - (a) realistically consider all alternatives and, where reasonably possible, consider the views of the public; and
  - (b) follow procedures correctly and be fair.

In support of the request to call-in Councillor Sandford made the following points:

- There had been cross party support for the call-in request.
- In relation to the 406 service, information had been put forward that the number of passengers using the service was greater than stated and therefore it had been agreed that a number of the morning journeys would be restored. However, in the Cabinet report the journeys had not been restored and he was advised that a verbal update would be given at the Cabinet's meeting, however this did not happen.
- The trade unions had put forward an alternative proposal which had not been referred to in the report.

- Evidence had been provided by the bus drivers that passenger numbers on some of the services was significantly higher than stated.
- The Youth Council had complained that they had not been consulted on the proposals, specifically as the proposals had an affect on school children.
- The decision should be referred back to the Cabinet as a series of errors had occurred and the Cabinet should reconsider the proposals further.

In response to Councillor Sandford's points, Teresa Wood made the following comments:

- The proposals around the 406 service had been reviewed following the information supplied by Councillor Sandford. There had been an error in the Cabinet report and it should have read '406 all journeys before 0745 and all journeys after 1813, with replacement available within walking distance on Citi 2.' She apologised that a verbal update had not been given at the meeting.
- A number of consultation processes had taken place, including feedback and consultation with the trade unions. All alternative options had been considered and had been detailed in the report on a collective basis.
- She noted the ticket information provided by the bus drivers. All of the journeys could be covered by alternative services e.g. Kimes and Call Connect. School children were considered the top priority when developing the proposals and the Council had a duty to transport them.
- Officers had met with the Youth Council on a number of occasions around the Fares Fair campaign. They had been invited to a bus operators meeting at which part of the meeting had been an update on the bus service review. At no time had they asked for further information. Even though they were not consulted directly on this issue they would have been aware of the process and should have contacted an officer.

Phil Green, one of the bus drivers, addressed the Committee, and made the following points:

- Why was it felt justified to take out services which were used regularly but still provide a Sunday service?
- Some passengers would now be required to use underpasses to catch the alternative services which could be unsafe.
- It was not just school children who used the service but also adults who used Stamford College and had to pay for their journeys

In response Cathy Summers advised that passengers would be directed to alternative commercial services. The Sunday services exceeded the 10 passenger threshold and that was why they were being maintained. She clarified that she had meant anyone, adult or child, who had to travel to an educational establishment and not just children.

Observations and questions were raised around the following areas:

- Councillor Fox advised that she had received a letter from a resident in Gunthorpe Road who had stated that for four months on the 406 service some of the bus drivers had not issued tickets so there could not be accurate records on the number of passengers using the service. *There had been a problem with a module on one of the buses and for a time it was not able to be replaced.*
- Laura Lee, who was representing the Youth Council, advised that they were working on the Fares Fair campaign but had been advised by Council officers that the Council would not pay for the research needed to take it forward.
- Councillor Seaton advised that as Cabinet Member for Resources he was happy to be involved in the discussions between the Youth Council and Council on the Fares Fair campaign.

- Councillor Seaton also advised that he had received a large number of representations on the review and the majority of people now appeared to be satisfied after the proposals had been explained to them.
- There appeared to be confusion as to what the motive of the review was. In a report considered in September 2009, the motivation had been detailed as taking out services with low passenger number but now it was being said it was to transfer passengers to commercial services. Overall the major motivation was to make savings, and again there was confusion over how much savings would be made. The motivation for the review was two fold. The savings could only be finally quantified once the proposals are agreed.
- There were no real alternatives to the 406 evening services which would be withdrawn as the only alternative was to walk through Bretton Park or an underpass which would not be safe.
- Clarification was sought as to what the alternative provision was to enable people to travel to the Showcase Cinema if the 410 was withdrawn. *During the day there was alternative provision via the 410 and 411 services.* Passenger numbers had shown that an evening service to the Showcase was not warranted.
- The Chair of the Youth Council had been on the radio today stating that they had not been consulted on the proposals. A number of emails had gone between officers and the Chair offering to meet with them but this had not been taken up. Officers were happy to work with the Youth Council.
- Were the 402 and 404 services being withdrawn because of passenger numbers or because there was a commercial alternative? The breakdown of journeys, once the school journeys had been taken out, was very low. There were existing services and the public would be able to use the Call Connect service. The Call Connect service would enable people to travel when they wanted to and would give them flexibility.
- The trade unions had put forward a proposal to maintain the early morning and afternoon services on the 402 and 404 services, why was it not being considered? The high usage on the peak services were due to the number of school children. Some passengers did not want to travel with the children.
- Why did officers think that the Call Connect service would be a success as previous similar services had not been? How specific did people have to be about the times they wanted to use it? Also, the service did not help if someone from the urban area wanted to travel to the rural area. We were trying the service in the rural areas and not the urban area this time. People could book up to an hour before they wanted to travel. Officers were working on promotional information at the moment which would explain how the service would work. Officers were seeking additional funding to enhance the journeys and they had worked with the bus walking group on the proposals.
- It appeared that opportunities had been given to the Youth Council to comment on the review but perhaps we needed to examine how we consulted with them in future to ensure that everybody was clear about what was happening.
- In the Local Transport Plan and Long Term Transport Strategy there was a commitment for the Council to work towards half hourly evening services but this review went against that. Stagecoach had increased the number of their evening services so officers believed that the Council was supporting the commitment.

Councillor Day proposed, seconded by Councillor Dobbs, that the decision should be called in and referred back to the Cabinet so they could reconsider the decision in relation to the early morning 406 journeys only.

Councillor Sandford moved an amendment, seconded by Councillor Fox that the decision should be referred back on all four points detailed in the request for call-in.

On the amendment being put to the vote there were two votes for and four against.

On the substantive motion being put to the vote there were four votes for and two against, so it was carried.

#### RESOLVED

- (i) That the decision relating to the Bus Service Review should be called-in; and
- (ii) That the Cabinet should reconsider the decision due to the error in the original decision relating to changes to the timetable of the 406 service.

CHAIRMAN 6.00 - 7.15 pm

# ENVIRONMENT CAPITAL SCRUTINY Agenda Item No. 5 COMMITTEE

#### 11 MARCH 2010

**Public Report** 

#### **Report of the Solicitor to the Council**

#### Report Author – Louise Tyers, Scrutiny Manager Contact Details – (01733) 452284 or email louise.tyers@peterborough.gov.uk

#### **RESPONSE TO RECOMMENDATIONS MADE BY THE COMMITTEE**

#### 1. PURPOSE

1.1 The purpose of this report is to inform the Committee of the responses to recommendations made at previous meetings.

#### 2. **RECOMMENDATIONS**

2.1 That the Committee consider the responses to the recommendations made and agree if, and how, the implementation of the recommendations will be monitored.

#### 3. BACKGROUND

- 3.1 During the Committee's meetings on 6 and 14 January 2010 a number of recommendations were made following consideration of Medium Term Financial Strategy to 2014.
- 3.2 The recommendations were subsequently submitted to the Cabinet and the Executive Director for Strategic Resources and were considered at the Cabinet Meeting on 8 February.
- 3.3 During the Committee's meeting on 23 February 2010, the Cabinet's decision in relation to the Bus Service Review was called-in and referred back to the Cabinet to reconsider.
- 3.4 The recommendation was subsequently submitted to the Cabinet and was considered at a meeting of the Cabinet held on 23 February 2010.
- 3.5 A copy of all the recommendations made and the responses are attached at Appendix 1.

#### 4. KEY ISSUES

4.1 The Committee is asked to consider the responses and agree if, and how, the implementation of the recommendations will be monitored.

#### 5. IMPLICATIONS

5.1 Any implications are contained within the individual responses to the recommendations.

#### 6. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

Minutes of the meeting of the Environment Capital Scrutiny Committees held on 6 and 14 January and 23 February 2010.

#### 7. APPENDICES

Appendix 1 – Recommendations and Responses Received.

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#### RECOMMENDATIONS FROM THE MEETINGS OF THE ENVIRONMENT CAPITAL SCRUTINY COMMITTEE HELD ON 6 AND 14 JANUARY 2010

#### **Recommendations to the Cabinet**

Item	Recommendations	Response to Recommendations
Medium Term Financial Plan to	That the Cabinet is recommended that:	
2014	(a) future budgets must contain more detailed information on proposed areas of savings, business transformation initiatives and changes to fees and charges so that effective scrutiny can be undertaken of the proposals as part of a more transparent decision-making process.	The production of the budget remains a difficult balancing act between providing an appropriate level of detail, but not significantly increasing the size of an already large document. Discussion took place a the scrutiny meetings at possible ways of drawing attention to key issues e.g. reporting fee and charge increases above a certain level by exception. Whilst we would not want to change the budget papers partway through the process, these can be introduced next year.
	(b) the Council and NHS Peterborough must look to integrate their budget setting processes in future years so that effective scrutiny can be undertaken of service provision, particularly in areas of joint activity.	Some differences in the statutory timescales for budget setting for the two sectors do remain. However the partners are looking to align such activity, as approved by Cabinet in December 2009 (report titled 'Refreshing the Local Strategic Plan').
	(c) once details of the number of full time equivalent posts that are required to be deleted from the staffing structure is known, this is communicated to all Members of the Council.	
	That the Cabinet is advised of scrutiny's support for the commitment given to delegate budgets to the Neighbourhood Councils.	Noted
	That the Cabinet be requested to note the Committee's continuing concerns regarding the cost and effectiveness of the Council's use of consultants and its request to the Sustainable Growth Scrutiny Committee to undertake an in-depth inquiry into this issue and to make recommendations on the future use of consultants by the Council to inform the development of budgets in future years.	Noted

Item	Recommendations	Response to Recommendations
	That the Sustainable Growth Scrutiny Committee is recommended to undertake an in-depth inquiry into the cost and effectiveness of the Council's use of consultants and to make recommendations on the future use of consultants by the Council to inform the development of budgets in future years.	

#### RECOMMENDATION FROM THE MEETING OF THE ENVIRONMENT CAPITAL SCRUTINY COMMITTEE HELD ON 23 FEBRUARY 2010

#### Recommendations to the Cabinet

Item	Recommendations	Response to Recommendations
Bus Service Review	That the Cabinet is recommended to reconsider the decision because of an error in the original decision relating to the changes to the timetable of the 406 bus service.	The Cabinet agreed to cease on the 406 bus service all journeys before 0745 and all journeys after 1813, with a replacement available within walking distance on Citi 2.

#### 11 MARCH 2010

**Public Report** 

#### **Report of the Deputy Leader of the Council**

#### Report Author – Trevor Gibson, Director of Environment Capital Contact Details – (01733) 317401

#### PROGRESS ON DELIVERY OF THE ENVIRONMENT CAPITAL PORTFOLIO

#### 1. PURPOSE

1.1 This report is presented to the Environment Capital Scrutiny Committee to update Members on progress with regard to the delivery of the Environment Capital portfolio.

#### 2. **RECOMMENDATIONS**

2.1 Members are asked to comment upon progress, to provide challenge where necessary and to suggest ideas and initiatives to support improvements in performance.

#### 3. LINKS TO CORPORATE PLAN, SUSTAINABLE COMMUNITY STRATEGY AND LOCAL AREA AGREEMENT

3.1 This report contains information extracted from the regular Local Area Agreement reporting pack and the 2009 Comprehensive Performance Assessment submission updated to reflect performance in the latter part of 2009.

#### 4. BACKGROUND

- 4.1 This report focuses on performance in the Environment Capital portfolio, which is measured via four specific outcomes: Overall Consumption of Natural Resources, Increasing the Use of Sustainable Transport, Growing our Environment Business Sector and Making Peterborough Cleaner and Greener.
- 4.2 Progress against this outcome forms part of the portfolio of the Deputy Leader of the Council. Whilst the Local Area Agreement monitoring report elsewhere on this agenda focuses on performance against a range of Performance Indicator this report will outline qualitative performance across the portfolio.

#### 5. DELIVERY PROGRESS

- 5.1 Strong progress continues to be made in relation to the Environment Capital priority despite declining performance against LAA targets. This is covered in a separate report on the Committee's agenda. A number of highlights are set out in the paragraphs which follow.
- 5.2 The City Council, Opportunity Peterborough, IBM, Royal Haskoning and Green Ventures are engaged in a new collaboration to support Peterborough's ambition of being one of the leading sustainable cities in the UK.
- 5.3 The companies are working on an exciting City Visualisation project which will display Peterborough's environmental performance in real-time and be a key tool in helping the city systems to become smarter and more efficient. These changes aim to cement Peterborough's place

as Environment Capital and directly impact the quality of life for people living and working in Peterborough for future generations.

- 5.4 The first phase of the project is to use the latest technologies to build a new online platform which can visualize a city scale integrated view of the energy, water, transport and waste systems. Gathering and displaying this key data in an understandable form will enable the city to understand both current environmental performances and make informed decisions and strategies to maximise sustainability. The aim is to accelerate the pace of change by engaging public and professionals in understanding the whole city system.
- 5.5 The *Peterborough Model* platform will allow people living in Peterborough to view the overall performance of the city and provide feedback on areas to improve. Utilities, government agencies and businesses in the local area will have a visual platform that will help them to co-ordinate their plans to make Peterborough more sustainable. The Peterborough Model will enable the big local players to identify the areas where improvement can be made and collaboration can achieve sustainability targets while saving money.
- 5.6 The City Council has now adopted its Carbon Reduction Strategy setting out how it intends to reduce its carbon footprint through a range of costed, practical measures within its property portfolio and vehicle fleet.
- 5.7 The draft Core Strategy has been adopted by Council containing a unique policy which will require all new developments in the city to contribute positively to Environment Capital. The Strategy will now go through its final consultation and examination in public prior to adoption in late 2010. In the meantime work has commenced on the Special Planning Document which will translate the overarching policy into practical measures to improve the sustainability of buildings as the city grows.
- 5.8 Research into Peterborough's Enviro-Cluster will shortly publish its findings. This will form the basis of the city's low carbon economy and form a central plank of Opportunity Peterborough's Economic Development Strategy.
- 5.9 A successful bid to the Future Jobs Fund will shortly see a group of trained advisors working with households across the city to support changes in behaviour in areas such as travel and energy and water use.
- 5.10 A complimentary project will asses the energy efficiency of over 10,000 homes and support the installation of energy efficiency improvements such as upgraded insulation. This work will complement the Councils existing home energy conservation work.
- 5.11 The successful "Big Debate" suggested a range of potential measures to significantly improve a shift to more sustainable forms of transport.
- 5.12 A new Environment Capital Steering Group has been established to drive forward the Environment Capital agenda across the Council and partnership.
- 5.13 An updated Environment Capital Development Programme is attached for information at Appendix 1.

#### Conclusions

- 5.14 For Peterborough, becoming The Environment Capital will create a city which encourages and supports its people in making significant and real improvements to their quality of life. Through this we will deliver truly sustainable growth for the city, ensuring a cleaner, greener, healthier and more vibrant Peterborough for the future.
- 5.15 Success in Creating the UK's Environment Capital will be directly related to the support and actions of every citizen, business and organisation in the city. The greater the support the sooner we will reach our goal.

#### 6. IMPLICATIONS

6.1 Failure to achieve positive outcomes in relation to the Environment Capital Portfolio may impact upon Peterborough's environmental performance and also its reputation as a leading environmental city.

#### 7. CONSULTATION

7.1 The Environment Capital Portfolio is discussed widely amongst Greater Peterborough Partnership members particularly the Environment Capital Partnership.

#### 8. EXPECTED OUTCOMES

8.1 The key outcome following presentation of this report is that the Committee will have a clearer understanding of progress within the Environment Capital Portfolio, will feel better equipped to scrutinise and challenge performance, and will be able to offer new solutions to help improve progress and performance wherever necessary.

#### 9. NEXT STEPS

9.1 Any comments on Environment Capital Portfolio performance and ideas for action will be considered by the Deputy Leader in consultation with key Council officers and partners.

#### 10. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

Local Area Agreement 2008-11.

#### 11. APPENDICES

Appendix 1 – Environment Capital Development Programme

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### **Environment Capital Development Programme – 2010 - 2011**



www.UKEnvironmentCapital.com						
Project	Activity	What element of environment capital is this delivering on?"	What other areas of the city agenda does this project make a contribution to?"	Outputs (including key milestones) (NB. Need dates)	Lead Officer and Organisation	Status / Completion
Thinking						
Watercycle Study	Complete study, consider and consult on recommendations. Embed in policy making structures.	EC 01 Conserving natural resources	GO 03 Building the Infrastructure of the Future	Publication of final study by end March 2010. Recommendations to play a key part in the development of council strategy and policy particularly in relation to the delivery of substantial and sustainable growth.	Julia Chatterton ,OP	March 2010
Energy Study	Consult on recommendations and programme of actions Embed in policy making structures.	EC 01 Conserving natural resources	GO 03 Building the Infrastructure of the Future	Structured programme of city wide energy conservation through 8 energy action zones and renewable energy infrastructure Recommendations to play a key part in the development of council strategy and policy particularly in relation to the delivery of substantial and sustainable growth	Julia Chatterton, OP	March 2010
IBM Model SPV	Web based visualisation of Peterborough's Environmental Performance to encourage and facilitate Stakeholder collaboration and community engagement.	EC 01 Conserving natural resources EC 03 Growing Peterborough's environmental business sector	GO 03 Building the Infrastructure of the Future SSC 04 Building pride in Peterborough Promoting City brand	-Delivery of collaboration process and software tool to co-ordinate programmes of activity by major infrastructure providers (Jan-Feb) -Delivery of maps that visualise city energy, water and enviro business performance. (Feb-March 2010) -National PR launch in February 2010.	Trevor Gibson, PCC	Pilot Phase Completes March 10
Policy						
Climate Change Strategy	The adoption of a new Climate Change Strategy	EC 01 Conserving natural resources	GO 01 Increasing economic prosperity	<ul><li>Write Mission statement</li><li>Present to Environment Capital</li></ul>	PCC– Climate Chang Team (Jenna Hiley and	

	for the city by the end of March 2010 which will cross-link with the Climate Change Adaptation Profile to be published in March 2010.	EC 02 Increasing the use of sustainable transport	GO 03 Building the Infrastructure of the Future	Partnership and GPP board in Sept 2009 -Present to Environment Capital Scrutiny Committee – March 2010 - Develop Action planning toolkit – action plans to be written by city partners	Charlotte Palmer). Strategy group Chaired by Trevor Gibson (PCC)	
Env. Capital SPD	Develop draft SPD to facilitate the implementation of Core Strategy policies.	EC 01 Conserving natural resources EC 02 Increasing use of sustainable transport	GO 03 Building the infrastructure of the future.	Publication of draft Strategy by March 2010 for consideration by Cabinet.	Richard Kay and Peter Heath-Brown, Strategic Policy (PCC)	
Biodiversity Strategy	The adoption of an updated Biodiversity Strategy	EC 04 Making Peterborough Cleaner and greener	GO 03 Building the Infrastructure of the Future SSC 04 Building pride in Peterborough	<ul> <li>-Amend strategy following referral back to the Scrutiny Committee Feb 2010.</li> <li>-Consultation with the Biodiversity Strategy working Group &amp; others Feb 2010.</li> <li>-Present to Environment Capital Scrutiny Committee- Feb 2010</li> <li>-Cabinet approval as part of the major policy framework planned for March 2010 subject to the above.</li> </ul>	PCC- Natural Environment Team	Late 2010
Visibility						
Mid Sized Cities Conference	Post Copenhagen national conference focussing on the role of small and mid size cities in tackling	EC 04 Making Peterborough Cleaner and greener EC 03 Growing Peterborough's environmental business sector	Promoting City Brand	Concept, brief and costing complete. (Currently on hold pending identification of 11k underwriting budget)	Trevor Gibson, PCC	June 2010
	Climate Change.	EC 01 Conserving natural resources EC 02 Increasing the use of sustainable transport				
Cluster Re-Launch	C C	resources EC 02 Increasing the use of	GO 01 Increasing economic prosperity OI 04 Improving Skills and Education GO 03 Building Infrastructure of the Future	Research commissioned by November 2009 Refreshed evidence base available and promoted March 2010	UKCEED (funded by OP)	March 2010

	providing households with information about our environment capital agenda, details of how to save energy; how to compost; how to cut down on car journeys etc.	EC 02 Increasing the use of sustainable transport		-Evaluation of programme outcomes against initial proposal		
<b>Develop Env. Capital</b> <b>Communications Plan</b>	Maximising promotional opportunities to raise and maintain local, national and international profile of environmental achievements across the city.	EC 04 Making Peterborough Cleaner and greener EC 02 Growing Peterborough's environmental business sector EC 01 Conserving natural resources EC 03 Increasing the use of sustainable transport	GO 01 Increasing economic prosperity SSC04 Building pride in Peterborough Promoting City brand	Capitalise on available EERA exhibition space - Prepare and present Environment City to Environment Capital story - Promotion of other aspects of the development plan as appropriate.	Tim Martin (Opportunity Peterborough) Caroline Parsons (PCC)	February 2010 then ongoing
Tour Series Cycle Race	Delivery of the "Tour Series – Peterborough" cycle race on 17 <sup>th</sup> June 2010, building on the success of the 2009 event.	EC 04 Making Peterborough Cleaner and greener EC 03 Growing Peterborough's environmental business sector EC 02 Increasing the use of sustainable transport	GO 01 Increasing economic prosperity SSC 02 Building community cohesion SSC 04 Building pride in Peterborough Promoting City brand	Approval obtained for 2010 race. 17 <sup>th</sup> June agreed. - Meet "Sweetspot" re:- Tour Jan 2010 - Develop project plan to incorporate community involvement and maximum, local, regional and national publicity. - Deliver Tour Series 2010	Annette Joyce, City Centre Director (PCC)	June 2010
Covenant of Mayors	Play active role in the EU Covenant of Mayors, a network of cities focussed on tackling climate change. Peterborough is the first town or city in the East of England to sign up and will provide a significant boost to Peterborough's climate change work.	EC 01 Conserving natural resources Increasing the use of sustainable transport	GO 01 Increasing economic prosperity GO 03 Building Infrastructure of the Future Promoting City brand	Obtained support from Cabinet Member for Environment Capital (Oct 2009) - Signed and submitted the commitment ("adhesion form") (Oct 2009) - Develop action plan within 12 months of signature date comprising Climate Change Strategy, Energy study and Adapting to Climate Change work.	Trevor Gibson (PCC) Charlotte Palmer (PCC)	Action Plan published by Oct 2010
Government Recognition and Funding	Government, regional and European funding streams are actively being investigated to ensure that the outcome targets remain achievable	EC 01 Conserving natural resources EC 02 Increasing the use of sustainable transport	GO 01 Increasing economic prosperity GO 03 Building Infrastructure of the Future SSC 04 Building Pride in Peterborough Promoting City Brand	Identification of funding streams to support current and future environmental projects.	Robbie O'Driscoll – Central funding Unit (PCC)	Ongoing
Community						

Glinton and Peakirk Green Group	Ongoing community lead 'greening' programme. £500,000 bid to DECC Low Carbon Communities Prog.	EC 01 Conserving natural resources EC 02 Increasing the use of sustainable transport EC 03 Growing Peterborough's environmental business sector EC 04 Making Peterborough Cleaner and greener	SSC 02 Building community cohesion SSC 04 Building pride in Peterborough	<ul> <li>Residents group formed – June 2009</li> <li>Low carbon Communities Bid submitted – Dec 2009</li> <li>Formal notification of whether LCC bid successful – Jan 2010</li> <li>Glinton and Peakirk Green develop and implement action plan</li> <li>Spring 2010</li> <li>Good practice and lessons learned rolled out to other communities ongoing</li> </ul>	Charlotte Palmer (PCC), Nick Goodman (GPP)	LCC bid decision Jan 2010, Other work ongoing
Environment Focussed Arts and Culture	Investigating opportunities for environmentally focussed projects in partnership with the Arts Council and the Royal Society of Arts.	EC 04 Making Peterborough Cleaner and greener EC 03 Growing Peterborough's environmental business sector EC 01 conserving natural resources EC 02 Increasing the use of sustainable transport	SSC 02 Building community cohesion SSC 04 Building pride in Peterborough	<ul> <li>Initial scoping meetings</li> <li>Decision regarding main project taken March 2009</li> <li>Project commencement March 2009</li> <li>Completion March 2011</li> </ul>	Adrian Chapman – Head of Neighbourhoods, Peterborough City Council	March 2011
Delivery						
LPSA Fund Allocation	The allocation of £75,000 of LPSA funding to specific community focused projects commencing in 2009.	EC 04 Making Peterborough Cleaner and greener EC 03 Growing Peterborough's environmental business sector EC 01 Conserving natural resources	Projects were assessed according to the contribution they make to all outcomes of the SCS.	-Bids invited by Environment Capital Partnership (ECP) – Spring 2009 Bids evaluated by sub-group) – Summer 2009- - Decision confirmed by ECP) – Summer 2009 - Projects start – throughout 2009/2010 - Projects end – by April 2011	Ken McKay, Chair ECP	Projects completed – End of march 2011
Targets for the 2008-11 Local Area Agreement	Delivery to the Creating the Environment Capital Block of LAA targets	EC 01 Conserving natural resources EC 02 Increasing the use of sustainable transport EC 03 Growing Peterborough's environmental business sector EC 04 Making Peterborough Cleaner and greener	GO 01 Increasing economic prosperity SSC 02 Building community cohesion SSC 04 Building pride in Peterborough Promoting City brand	Outcome Lead Officers produce indicator and outcome level action plans – April 2010 - Outcome Lead Officers report quarterly on indicators, outcomes and priorities – quarterly throughout 2010/2011 - ECP to review and challenge performance reporting - quarterly	Trevor Gibson - PCC	Ongoing
Peterborough Green Grid Strategy	Implementation of the 2006 strategy for Green Infrastructure	EC 04 Making Peterborough Cleaner and greener EC 01 Conserving natural resources	GO 01 Increasing Economic Prosperity OI O2 Improving health GO 02 Creating better places to live SSC 04 Building Pride in Peterborough	Delivery of growth area funding/housing growth funding for new Green Infrastructure projects – 2010 - Ongoing delivery of projects contained with Green Grid action plan – 2010/2011	Natural Networks Partnership	Ongoing

Completed						
Forum for the future Master class	The delivery of a "Sustainability Master class" for key elected members, particularly those on the Environment Scrutiny Panel, will be investigated. This will put sustainability and the Environment capital Agenda at the very heart of decision making within the Council	EC 04 Making Peterborough Cleaner and greener EC 03 Growing Peterborough's environmental business sector EC 01Conserving natural resources EC 02 Increasing the use of sustainable transport	SSC 04 Building pride in Peterborough	Masterclass delivered December 2009. - Ongoing support to ensure that learning gained is applied to Environment Scrutiny role	Peterborough City Council	Ongoing
Others for						
Consideration						
Environment Graduate Scheme	Further development of the Peterborough Environment Graduate Scheme (PEGS).	EC 04 Making Peterborough Cleaner and greener EC 03 Growing Peterborough's environmental business sector EC 01 Conserving natural resources EC 02 Increasing the use of sustainable transport	OI 04 Improving skills and education GO 01 Increasing economic prosperity Promoting City Brand	<ul> <li>Run one day Graduate Professional Development Day in Peterborough Spring 2010</li> <li>Develop structure and product with Peterborough employers</li> <li>Run pilot intake of graduate placements</li> </ul>	GPP, Student Force, UKCEED	2010/2011
City Council Carbon Reduction Programme	The City Council will set targets for CO2 reductions in relation to both property and fleet management.	EC 01 Conserving natural resources EC 02 Increasing the use of sustainable transport		Development of Draft Strategy Completed December 2009. Adoption and implementation by March 2010.	Charlotte Palmer and Jenna Hiley, Climate Change Team (Peterborough City Council)	then
Community Energy Efficiency	City drive on energy efficiency - "Smart meters" will be available for loan throughout the city, the city Thermal imaging study will be published, In addition, a "greener Homes Health Check" scheme will be developed and implemented during 2010.	EC 01 Conserving natural resources	OI 04 Improving skills and education Linked to Future Jobs Fund project (see above)	Award of role to local or regional partners – Jan 2010. Implementation of project – April 2010	Trevor Gibson (PCC)	Completion of initial project in April; 2011

Keep Britain Tidy	An ENCAMS review of	EC 04 Making Peterborough	SSC 04 Building Pride in	Info awaited - TG	Info awaited – TG	Info awaited
	street scenes services will	Cleaner and greener	Peterborough			– TG
	be completed mid 2009					
	alongside a renewed					
	focus on graffiti and fly-					
	tipping and the					
	development of					
<b>Eco-Innovation Centre</b>	Investigation of	EC 03 Growing Peterborough's	OI 04 Improving skills and	Ongoing investigation of	Gareth Jones (UKCEED),	Ongoing
development	opportunities to increase	environmental business sector	education	acquisition opportunities to	Trevor Gibson (PCC)	
	the capacity and expand			facilitate expansion of facility and		
	the Eco-innovation centre			a corresponding expansion in the		
	which is now at capacity			Enviro-cluster (see above)		

ENVIRONMENT CAPITAL SCRUTINY COMMITTEE	Agenda Item No. 7
11 MARCH 2010	Public Report

#### **Report of the Director of Environment Capital**

Report Author – Trevor Gibson, Director of Environment Capital Contact Details – (01733) 317401

#### PROGRESS ON DELIVERY OF LOCAL AREA AGREEMENT PRIORITY

#### 1. PURPOSE

1.1 This report is presented to the Environment Capital Scrutiny Committee to update Members on performance of relevant outcomes contained in the Local Area Agreement, and to allow Members the opportunity to scrutinise and challenge performance where necessary.

#### 2. **RECOMMENDATIONS**

2.1 Members are asked to comment upon performance, to provide challenge where necessary and to suggest ideas and initiatives to support improvements in performance.

### 3. LINKS TO CORPORATE PLAN, SUSTAINABLE COMMUNITY STRATEGY AND LOCAL AREA AGREEMENT

3.1 This report contains information extracted from the regular Local Area Agreement reporting pack which is presented to the Greater Peterborough Partnership Executive.

#### 4. BACKGROUND

- 4.1 Peterborough's Local Area Agreement contains four priorities: Creating Strong and Supportive Communities; Creating the UK's Environment Capital; Creating Opportunities, Tackling Inequalities; Substantial and Truly Sustainable Growth. Each of these priorities has four specific outcomes, beneath which sit a diverse range of actions and interventions to deliver lasting positive change for Peterborough.
- 4.2 This report focuses on performance in the Environment Capital priority, which is measured via four specific outcomes: Overall Consumption of Natural Resources, Increasing the Use of Sustainable Transport, Growing our Environment Business Sector and Making Peterborough Cleaner and Greener. The performance summary for September to December 2009 is attached as Appendix A to this report and represents performance for the third quarter of 2009/10.
- 4.3 A Red/Amber/Green flagging system is used to indicate overall performance against each of the outcomes described above red indicates that the outcome is significantly behind target; amber indicates that the outcome is experiencing difficulties, and green indicates that the outcome is on target or has achieved its objectives.

#### 5. KEY ISSUES

5.1 Overall, 7 of the priority's 13 indicators are currently on track against their targets, with 4 off track. This is an improvement from the previous quarter where only 4 of the indicators were on track.

- 5.2 Amongst the positive aspects, street inspections have shown that Peterborough's streets are clean, with low levels of litter, detritus and graffiti, the city's environmental goods and services sector continues to grow and the environmental awareness of Peterborough's citizens is high thanks to effective education and promotion of the sustainability agenda.
- 5.3 A number of areas are in need of improvement. The number of people using the city's buses has reduced over the first half of 2009/10 and reports of fly tipping have increased compared to last year. Peterborough is currently missing its CO<sub>2</sub> emissions reduction targets and levels of recycling and waste are below their quarterly targets.
- 5.4 Action plans are in place to improve performance in all under performing areas though it is clear that some targets will not be met by the end of 2009/10.

#### 6. IMPLICATIONS

6.1 Failure to achieve positive outcomes in the Local Area Agreement may impact upon Peterborough's ambition to be the UK's Environment Capital. Efforts to bring performance back on track aims to ensure the achievement of this overall priority.

#### 7. CONSULTATION

7.1 The Local Area Agreement Reporting Pack is discussed widely amongst Greater Peterborough Partnership members.

#### 8. EXPECTED OUTCOMES

8.1 The key outcome following presentation of this report is that the Committee will have a clearer understanding of the structure of Local Area Agreement reporting, will feel better equipped to scrutinise and challenge performance, and will be able to offer new solutions to help improve performance wherever necessary.

#### 9. NEXT STEPS

9.1 Any comments on LAA performance and ideas for action will be forwarded to the relevant Outcome Lead Officer for action. Further performance reports will be presented to the Committee on a regular basis.

#### 10. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

Local Area Agreement 2008-11.

#### 11. APPENDICES

Appendix A: Extract from the Local Area Agreement Reporting Pack December 2009.

Appendix A:

## Extract from the GPP/ LAA Reporting Pack

**Dec 2009** 







### **Priority Comments**

Creating the UK's Environment Capital (EC)						
Trevor Gibson	Dec 2009					
The areas of concern reported in Quarter Two have not improved during the inte available, seven are performing at green status. However, the red status of a sm Many performance reports are reliant on the publication of Citizens Panel data.						
The change in DECC carbon footprint baselines continues to cause problems for an indicator that was performing well against the original targets. Many local authorities have been similarly affected. Significant progress continues to be made on the awareness and education front although this will not have an impact on the outcome status for 2009/2010. Recycling performance is still significantly behind the stretched target and continues to be an area of major concern. Whilst there is evidence that rejection levels due to contamination are decreasing as a result of targeted education, further work is required to improve the trend. Action plans are in place to achieve this as well as performance against the fly tipping and recycling target. Work is also underway with local bus companies to understand the reasons for, and to address, a recent, significant decline in bus passenger journeys.						
Indicators relating to growing the environment business sector, cleansing standa	ards, home to school transport and biodiversity are performing at or above targ					

Detailed and focused action planning will be undertaken to address all areas of shortfall during Q4 to bring overall performance back on track during 2010/2011.

	Creating the UK's Environment Capital (EC)					
	Trevor Gibson					
Jun Q1	Sept Q2	Dec Q3		Prediction		
G	R	R	Overall Consumption of Natural Resources (EC01)	Likely to remain Red to March 2010		
G	G	А	Increase Use of Sustainable Transport (EC02)	Likely to remain Amber to March 2010		
G	G	G	Growing our Environment Business Sector (EC03)	Remaining Green		
G	А	A	Making Peterborough Cleaner and Greener (EC04)	Remaining Amber		



#### **Overall Consumption of Natural Resources (EC01)**

Charlotte Palmer/Mick December 2009 Robb

Work is progressing steadily in all areas relating to the climate change indicators with exception to NI186 in which progress is limited by the extent to which we will be able to achieve the targets laid out.

#### NI186: Red

The status of this indicator is outside of the city's direct control. However we continue to formulate a portfolio of evidence demonstrating local actions to reduce the cities per capita carbon footprint. The winter project has proved to be particularly successful, this involved the launch of Peterborough's Heat Loss Study, and results reflect that the data has been accessed by up to 6000 residents. We are now in the process of purchasing a hand held camera for use in the rural communities not captured in the aerial survey.

**ECO1a: Green**. We await results of the 2009 Citizens Panel; we are unable to report further until this data has been released.

**EC01b: Green**. Work has progressed significantly to ensure we remain on track with this indicator and data captured now reflects all natural resource education provided in the city. **EC01c: Green**. This indicator remains on track. PECT have arranged an Eco Education awards ceremony to recognise effort in this area with 30% of schools participating.

#### NI192 and NI193: RED

Recycling levels are still below the targets set, though efforts to improve current levels are ongoing. The levels of material rejected at the MRF continue to fall; they were 6% in December, thus showing an improvement in the quality of materials collected and the value of our education campaigns. The recent 4 day week letters to residents also contained information on recycling in order to refresh the message and the importance of "clean" recycling.

A second Migration Impacts Fund Officer has now been recruited to work within the migrant communities, with the aim of increasing recycling and reducing contamination in these low participating areas.

The trial with Martins by which material otherwise bound for landfill has just finished. This saw some 747 tonnes from Street Cleansing, CA Site and MRF rejects sent to be treated as Refuse Derived Fuel over a period of 8 weeks. The net result disappointingly did not increase the recycling levels for NI 192, but by reusing the material, this decreased material going to landfill, NI 193, by 2.2%. This was an interesting and successful trial, and investigations are now underway to look at other ways, such as MBT (Mechanical Biological Treatment), which may help both NI 192 and NI 193.

It is important to note that all such options are currently more expensive than landfill, and budgets are being monitored to assess their affordability.

Increasi	ing Use of Sustainable 1	Fransport (EC02)
Teresa Wood	December 2009	А

Quarter 2 passenger figures were received from Stagecoach which demonstrates a significant decline in passenger journeys. The estimated outturn for 2009-10 for **NI177** is currently 10.96m. This indicator is currently on red. A draft action plan is in place.

Citizen Panel data has not yet been released and therefore there is uncertainty about the performance of **NI175**. However, the Travelchoice Centre continues to perform well. Despite staff difficulties, Passenger Transport and Travelchoice continue to work on the promotion of buses, cycling and walking. New cycling and walking leaflets are currently being prepared and the rural area guides have been released. Cycle promotions have included a large floor vinyl cycle map in Queensgate Centre and using cycle lights campaign with the local police. There has also been further promotion on the car share website.

**NI198** is performing above target. Work progresses well in schools with Theatre in Education performance and Walk to School week amongst some of the events during Quarter 3.



Growing o	ur Environmental Busines	s Sector (EC03)	Making Peter	borough Cleaner & Greener (I	EC04)
Gareth Jones	December 2009	G	David Denson	December 2009	А
environmental businesses a	h manufactures electric vehicle	owth as several new co Innovation Centre. We have s to the cluster, taking the total	<ul> <li>NI 195: Green This service is on track and the N - Litter 2%, Detritus 1%, graffiti 36 well below the predicted target at based on the average of tranche of March. </li> <li>NI 196: Amber. The performance of the indicator to a meeting of the GPP as unde effective" – amber status. As agre made up of various organisation be put into effect. NI 197: Green. This service is on track to meet it</li></ul>	the three indicators remain green a 1195 reports for the survey 09/10 tr % and fly posting 0%. The litter and this point in time. The final figure fo 1, 2 and 3. The next survey results (measure of enforcement against fl performing and is unlikely to impro- tee the service is currently being rev within the LAA, to identify issues so is target and in preparation for future te years which has predicted that 76 r the 2009/10 reporting period.	ranche 2 are as follows: d Detritus figures are or the financial year is s will be due at the end fly tipping) was reported ove beyond "not viewed by a work group o that an action plan car



ENVIRONMENT CAPITAL SCRUTINY COMMITTEE	Agenda Item No. 8
11 MARCH 2010	Public Report

#### **Report of the Solicitor to the Council**

**Contact Officer –** Louise Tyers, Scrutiny Manager **Contact Details –** 01733 452284 or email louise.tyers@peterborough.gov.uk

#### FORWARD PLAN – MARCH TO JUNE 2010

#### 1. PURPOSE

1.1 This is a regular report to the Environment Capital Scrutiny Committee outlining the content of the Council's Forward Plan.

#### 2. **RECOMMENDATIONS**

2.1 That the Committee identifies any relevant items for inclusion within their future work programme.

#### 3. BACKGROUND

- 3.1 The latest version of the Forward Plan is attached at Appendix 1. The Plan contains those key decisions, which the Leader of the Council believes that the Cabinet or individual Cabinet Member(s) will be making over the next four months.
- 3.2 The information in the Forward Plan provides the Committee with the opportunity of considering whether it wishes to seek to influence any of these key decisions, or to request further information.
- 3.3 If the Committee wished to examine any of the key decisions, consideration would need to be given as to how this could be accommodated within the work programme.

#### 4. CONSULTATION

4.1 Details of any consultation on individual decisions are contained within the Forward Plan.

#### 5. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

None

#### 6. APPENDICES

Appendix 1 – Forward Plan of Executive Decisions

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# PETERBOROUGH CITY COUNCIL'S FORWARD PLAN 1 MARCH 2010 TO 30 JUNE 2010

## FORWARD PLAN OF KEY DECISIONS - 1 MARCH 2010 TO 30 JUNE 2010



During the period from 1 March 2010 To 30 June 2010 Peterborough City Council's Executive intends to take 'key decisions' on the issues set out below. Key decisions relate to those executive decisions which are likely to result in the Council spending or saving money in excess of £500,000 and/or have a significant impact on two or more wards in Peterborough.

This Forward Plan should be seen as an outline of the proposed decisions and it will be updated on a monthly basis. The dates detailed within the Plan are subject to change and those items amended or identified for decision more than one month in advance will be carried over to forthcoming plans. Each new plan supersedes the previous plan. Any questions on specific issues included on the Plan should be included on the form which appears at the back of the Plan and submitted to Lindsay Tomlinson, Senior Governance Officer, Chief Executive's Department, Town Hall, Bridge Street, PE1 1HG (fax 01733 452483). Alternatively, you can submit your views via e-mail to <u>lindsay.tomlinson@peterborough.gov.uk</u> or by telephone on 01733 452238.

The Council invites members of the public to attend any of the meetings at which these decisions will be discussed and the papers listed on the Plan can be viewed free of charge although there will be a postage and photocopying charge for any copies made. All decisions will be posted on the Council's website: <a href="http://www.peterborough.gov.uk">www.peterborough.gov.uk</a>. If you wish to make comments or representations regarding the 'key decisions' outlined in this Plan, please submit them to the Governance Support Officer using the form attached. For your information, the contact details for the Council's various service departments are incorporated within this plan.

### 8 NEW ITEMS THIS MONTH:

- Opportunity Peterborough Business Plan
- Affordable Housing Fund allocation for Stanground South
- Economic Participation Programme Funding Allocations
- Adult Drug Treatment Plan
- Supporting People Programme: Independent Living Support Service
- Extension to Hampton Hargate School

MARCH								
KEY DECISION REQUIRED	DATE OF DECISION	DECISION MAKER	RELEVANT SCRUTINY COMMITTEE	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	REPORTS		
<b>Culture Trust</b> To agree whether to proceed with the Trust as set out in the Cabinet decision of 12 October 2009	March 2010	Cabinet	Strong & Supportive Communities	All relevant stakeholders as appropriate	John Harrison Executive Director-Strategic Resources Tel: 01733 452398 john.harrison@peterborough. gov.uk	Public report will be available from the Governance Team one week before the decision is made.		
Opportunity Peterborough Business Plan To endorse the draft Opportunity Peterborough Business Plan 2010/13.	March 2010	Cabinet	Sustainable Growth	All relevant stakeholders as appropriate	Gillian Beasley Chief Executive Tel: 01733 452302 gillian.beasley@peterborough .gov.uk	Public report will be available from the Governance Team one week before the decision is made.		
Refreshed Local Area Agreement (LAA) To sign off the refreshed LAA prior to its submission to the Government Office	March 2010	Leader of the Council	Environment Capital	Relevant stakeholders and for a including Environment Capital Scrutiny Committee	Christina Wells Head of Strategic Improvement & Partnerships Tel: 01733 863604 <u>christina.wells@peterborough</u> .gov.uk	Public report will be available from the Governance Team one week before the decision is made.		

Carbon Challenge - Option Agreement and Collaboration Agreement To authorise the Chief Executive in consultation with the Executive Director Strategic Resources, Head of Legal Services and Head of Strategic Property to agree the final wording of and enter into: 1) an Option Agreement with the Developer of the Carbon Challenge Site; and 2) a Collaboration Agreement with the public sector Partners for Peterborough City Carbon Challenge.	March 2010	Cabinet Member for Strategic Planning, Growth and Human Resources	Sustainable Growth	Internal departments as appropriate	Gillian Beasley Chief Executive Tel: 01733 452302 <u>gillian.beasley@peterborough</u> .gov.uk	Public report will be available from the Governance Team one week before the decision is made. 100212 CC CMDN 100204 CC - Public Report
Affordable Housing Fund Allocation for Stanground South To award funding from the affordable housing fund to Cross Keys Homes to enable the delivery of 80 affordable homes at Stanground South.	March 2010	Cabinet Member for Strategic Planning, Growth and Human Resources	Sustainable Growth	All appropriate stakeholders will be consulted	Anne Keogh Housing Strategy Manager Tel: 01733 863815 <u>anne.keogh@peterborough.g</u> <u>ov.uk</u>	Public report will be available from the Governance Team one week before the decision is made.

Economic Participation Programme Approval for the Executive Director, Operations to authorise alterations to the schedule of funding allocations on the Programme in 2009-10 and 2010-11 up to the value of £150,000 per project.	March 2010	Cabinet Member for Regional and Business Engagement	Strong & Supportive Communities	Internal departments as appropriate	Anne Senior Economic Participation Manager Tel: 01733 864106 <u>anne.senior@peterborough.g</u> <u>ov.uk</u>	Public report will be available from the Governance Team one week before the decision is made.
Automatic Number Plate Recognition System (ANPR) Authority to award the contract in partnership with the Police and Cambridgeshire County Council for the procurement of ANPR cameras to provide real time journey time data	March 2010	Cabinet Member for Neighbourhoods, Housing and Community Development	Environment Capital	External and internal stakeholders as appropriate	Susan Fitzwilliam Development Officer Tel: 01733 452441 <u>susan.fitzwilliam@peterborou</u> <u>gh.gov.uk</u>	Public report will be available from the Governance Team one week before the decision is made.
Local Transport Plan Capital Programme of Works 2010/11 To approve the proposed programme of works for 2010/11	March 2010	Cabinet Member for Neighbourhoods, Housing and Community Development	Environment Capital	Consultation will be undertaken with the relevant internal stakeholders and with the Environment Capital Scrutiny Committee	Sally Savage Senior Project Support Worker Tel: 01733 452655 <u>sally.savage@peterborough.g</u> <u>ov.uk</u>	Public report will be available from the Governance Team one week before the decision is made.

Adult Drug Treatment Plan 2010/11 The Plan is required by the National Treatment Agency for Substance Misuse (NTA) and sets out how the Safer Peterborough Partnership (SPP) will meet the targets and priorities it has identified locally in relation to tackling drugs.	March 2010	Cabinet Member for Neighbourhoods, Housing and Community Development	Commission for Health Issues	Consultation has been undertaken with the Safer Peterborough Partnership Board; SPP Delivery Board; SPP Adult Joint Commissioning Group for Drugs; local service providers; and the local service user group, SUGA	Karen Kibblewhite Community Safety And Substance Misuse Manager Tel: 01733 864122 <u>karen.kibblewhite@peterboro</u> <u>ugh.gov.uk</u>	Public report will be available from the Governance Team one week before the decision is made.
PCC Building Schools for the Future Programme - ICT Managed Service To approve delegations for the procurement of the ICT Managed Service	March 2010	Cabinet Member for Education, Skills and University	Creating Opportunities and Tackling Inequalities	Consultation will be undertaken with head teachers, Building Schools for the Future project team, DLT, Schools IT Working Group	Brian Howard PFI Project Manager Tel: 01733 863976 <u>brian.howard@peterborough.</u> <u>gov.uk</u>	Public report will be available from the Governance Team one week before the decision is made.

PCC Building Schools for the Future Programme - Approvals Processes To agree the approval processes for the programme	March 2010	Cabinet Member for Education, Skills and University	Creating Opportunities and Tackling Inequalities	Ward councillors, relevant portfolio holders and internal departments as appropriate	Brian Howard PFI Project Manager Tel: 01733 863976 <u>brian.howard@peterborough.</u> <u>gov.uk</u>	Public report will be available from the Governance Team one week before the decision is made.
Award of Contract - Nene Valley Primary School To award the contract for an extension to the school	March 2010	Cabinet Member for Education, Skills and University	Creating Opportunities and Tackling Inequalities	Internal departments as appropriate	Alison Chambers Asset Development Officer Tel: 01733 863975 <u>alison.chambers@peterborou</u> <u>gh.gov.uk</u>	Public report will be available from the Governance Team one week before the decision is made.
Award of Contract - Heltwate School To award the contract for refurbishment of the school	March 2010	Cabinet Member for Education, Skills and University	Creating Opportunities and Tackling Inequalities	Internal departments as appropriate	Alison Chambers Asset Development Officer Tel: 01733 863975 <u>alison.chambers@peterborou</u> <u>gh.gov.uk</u>	Public report will be available from the Governance Team one week before the decision is made.

Supporting People Programme: Independent Living Support Service To approve a contract between Peterborough City Council and NHS Peterborough to jointly commission existing housing related support services where social care is also provided or the services meet local or national priorities and strategy through the NHS Peterborough commissioned Independent Living Support Service, for an initial term of 3 years from 1 April 2010 with the discretion to extend this on an annual basis to a maximum of 5 years.	March 2010	Cabinet Member for Health and Adult Social Care	Commission for Health Issues	Supporting People Providers Forum, Core Strategy and Development Group and the Commissioning Body.	Belinda Child Housing Strategic Manager Tel: 01733 863769 belinda.child@peterborough.g ov.uk	Public report will be available from the Governance Team one week before the decision is made.
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Hampton Children's Centre The development of a children's centre facility in the grounds of Hampton Hargate Primary School. The facility will comprise rooms for a larger pre- school as well as multi function rooms to develop a range of services predominantly for children under 5 and their families	March 2010	Cabinet Member for Children's Services	Creating Opportunities and Tackling Inequalities	A range of people and organisations have been consulted through the process. Ongoing consultation will take place in working with parents to ensure the service delivered from the facility meet local needs	Pam Setterfield Assistant Head of Children & Families Services (0-13) Tel: 01733 863897 pam.setterfield@peterboroug h.gov.uk	Public report will be available from the Governance Team one week before the decision is made.
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Section 75 Pooled funding arrangements for substance misuse services Variation to the existing partnership agreement under the National Health Act 2006 to pool funding from NHS Peterborough and PCC to commission drugs services. The variation takes into account the slight changes to governance and structure of the former Drug and Alcohol Action Team, now part of the Safer Peterborough Partnership, and additional funding made available to NHS Peterborough for integrated drug treatment within HMP Peterborough.	March 2010	Cabinet Member for Resources	Commission for Health Issues	Internal stakeholders as appropriate	Paul Phillipson Executive Director Operations Tel: 01733 453455 paul.phillipson@peterborough .gov.uk	Public report will be available from the Governance team one week before the decision is made
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Connected Care Peterborough To authorise the acquisition of the long lease of 102- 104 Bridge Street, Peterborough by the city council from which NHS Peterborough will deliver the Connected Care model under the Council's Economic Participation Programme	March 2010	Cabinet Member for Resources	Sustainable Growth	Local residents, ward councillors, relevant Cabinet Members, local MPs	Paul Phillipson Executive Director Operations Tel: 01733 453455 paul.phillipson@peterborough .gov.uk	Public report will be available from the Governance Team one week before the decision is made.
Sale of Land at Dickens Street Car Park To authorise the Cabinet Member and the Chief Executive to negotiate and conclude the sale of the surplus land	March 2010	Cabinet Member for Resources	Sustainable Growth	Consultations will be undertaken with relevant stakeholders and ward councillors	Andrew Edwards Head of Strategic Property Tel: 01733 384530 <u>andrew.edwards@peterborou</u> <u>gh.gov.uk</u>	Public report will be available from the Governance Team one week before the decision is made.
<b>Surrender of Lease</b> To agree the acceptance of the surrender of a lease	March 2010	Cabinet Member for Resources	Sustainable Growth	Internal consultations as appropriate and with ward members	Andrew Edwards Head of Strategic Property Tel: 01733 384530 <u>andrew.edwards@peterborou</u> <u>gh.gov.uk</u>	Public report will be available from the Governance Team one week before the decision is made.

Disposal of the Former Lady Lodge Site Sale of the site subject to detailed planning consent for the development of a 70 bedroom care home for the elderly	arch 2010 Cabinet Men Resources	nber for Sustainable Growth	Ward councillors and internal departments as appropriate	Andrew Edwards Head of Strategic Property Tel: 01733 384530 <u>andrew.edwards@peterborou</u> <u>gh.gov.uk</u>	Public report will be available from the Governance Team one week before the decision is made.
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	APRIL							
KEY DECISION REQUIRED	DATE OF DECISION	DECISION MAKER	RELEVANT SCRUTINY COMMITTEE	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	REPORTS		
Joint Service Centre at Hampton To commence the procurement process for a design and build contract for the provision of new leisure and library facilities at Hampton as part of the joint service centre in partnership with NHS Peterborough	April 2010	Deputy Leader and Cabinet Member for Environment Capital and Culture	Strong & Supportive Communities	Consultation will take place with the Cabinet Member of Community Services, ward councillors, affected divisions within PCC and potential user groups in Hampton.	Fiona O'Mahony Hampton Joint Service Centre Project Director Tel: 01733 863856 <u>fiona.o'mahony@peterboroug</u> <u>h.gov.uk</u>	Public report will be available from the Governance Team one week before the decision is made		

# MAY

## THERE ARE CURRENTLY NO DECISIONS SCHEDULED FOR MAY

JUNE						
KEY DECISION REQUIRED	DATE OF DECISION	DECISION MAKER	RELEVANT SCRUTINY COMMITTEE	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	REPORTS
Extension to Hampton Hargate School Authority to award a contract for the construction of an extension to Hampton Hargate Primary School	June 2010	Cabinet Member for Education, Skills and University	Creating Opportunities and Tackling Inequalities	Consultation will take place with relevant stakeholders, internal departments and ward councillors as appropriate.	Isabel Clark Planning & Development Manager Tel: 01733 863914 <u>isabel.clark@peterborough.go</u> <u>v.uk</u>	Public report will be available from the Governance Team one week before the decision is made

#### CHIEF EXECUTIVE'S DEPARTMENT Town Hall, Bridge Street, Peterborough, PE1 1HG

Communications Strategic Growth and Development Services Legal and Democratic Services Policy and Research Economic and Community Regeneration Housing Strategy Drug Intervention Programme and Drug and Alcohol Team

#### CITY SERVICES DEPARTMENT Nursery Lane, Fengate, Peterborough PE1 5BG

Property Services Building & Maintenance Streetscene and Facilities Finance and Support Services

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#### STRATEGIC RESOURCES DEPARTMENT Director's Office at Town Hall, Bridge Street, Peterborough, PE1 1HG

Finance Internal Audit Information Communications Technology (ICT) Business Transformation Performance and Programme Management Strategic Property Human Resources Customer Services

#### CHILDRENS' SERVICES DEPARTMENT Bayard Place, Broadway, PE1 1FB

Families and Communities Commissioning and Performance Learning

#### ENVIRONMENTAL AND COMMUNITY SERVICES DEPARTMENT Bridge House, Town Bridge, PE1 1HB

Planning Services Building Control Services Cultural Services Transport and Engineering Services EMERGENCY PLANNING OCCUPATIONAL HEALTH CITY CENTRE SERVICES

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